## HARIBHAKTI & CO. LLP

Charlered Accountants

The Trustees
Teach To Lead
Voltas House,
'C', T.B. Kadam Marg,
Chinchpokli
Mumbai - 400 033

- 1. We have examined the attached Balance Sheet as at 31st March, 2017, Income and Expenditure Account and Receipts and Payments Account for the year ended on that date and a summary of significant accounting policies and other explanatory information annexed thereto of Teach To Lead (the 'Trust') having FCRA Registration No. 83781358 dated 11-01-2013 in so far as those pertain to its Foreign Contribution Regulation Account (FCRA), prepared by the Trust, with the books and records of the Trust as produced to us for our examination. Preparation of financial statements in accordance with Foreign Contribution (Regulation) Act, 2010 (the 'Act') is the responsibility of the Trust. Our responsibility is to verify these financial statements in accordance with the said Act.
- Based on our examination as mentioned in paragraph 2 above and as per the information and explanations given to us, we certify that:
  - The brought forward balance of foreign contributions with the Trust at the beginning of the financial year 2016-17, in FCRA Account No. 03571170000035 with HDFC Bank Limited was Rs. 1,23,04,889 and Fixed Deposits with HDFC Bank Limited was Rs. 10,98,00,000;
  - Foreign contributions amounting to Rs. 23,38,80,927 was received during the period 1st April, 2016 to 31st March, 2017 in FCRA Account No. 03571170000035 with HDFC Bank Ltd. and Foreign contribution worth Rs. 8,10,000 in kind was received during the period 1st April, 2016 to 31st March, 2017;
  - Interest income on foreign contribution amounting to Rs. 44,76,939 was received by the trust during the financial year 2016-17;
  - The balance of unutilised foreign contribution with the Trust at the end of the financial year 2016-17 was Rs. 3,10,97,005 in FCRA Account No. 03571170000035 with HDFC Bank Ltd. and Rs. 7,34,99,000 in Fixed Deposit with HDFC Bank Limited;



The Trust has maintained the accounts of foreign contribution and records relating thereto in the manner specified in Section 19 of Foreign Contribution (Regulation) Act, 2010 (42 of 2010) read with rule 17 of the Foreign Contribution (Regulation) Rules, 2011;

# HARIBHAKTI & CO. LLP

Chartered Accountants

- The information contained in this certificate and in the enclosed Balance Sheet and Statement of Receipts and Payment is correct to the best of our knowledge and belief; and
- The Trust has utilized the foreign contribution received for the purpose it is registered under Foreign Contribution (Regulation) Act, 2010.

To be read with the enclosed statement of even date.

For Haribhakti & Co. LLP Chartered Accountants

ICAI Firm Registration 103523W / W100048

Sheha) Shah

Partner

Membership No. 048539

Place: Mumbai

Date: 26th September, 2017

Address: 705, Leela Business Park,

Andheri Kurla Road,

Andheri (East), Mumbai 400059

Encl: Independent Auditor's Statement to the Certificate Balance Sheet and Receipts and Payments Account

Balance Sheet as on March 31, 2017

TEACH TO LEAD - FCRA

FUNDS & LIABILITIES		2016-17	2015-16	PROPERTY & ASSITS		2016-17	3015.16
Trust Punds or Corpus Bearice as per last Balance Sheat				Fixed Assets   Schedule C)   Selsince as per last Balance Sheet	3.900.562		apc apc
Earmarked funds (Schedule A.)		11,645,647	11,822,000	And flors during the year	3 000 663		5,735,724
nder provisions of the tri		ξ ξ		Less: Deduction outing the year Less: Depredation for the year	2,059,541		6,325 3,175,082
Controllers For Expenses For Statutory Dues For Dorbations received in advance	154,427 15,150 51,517,754		2,552,363 43,252 71,304,814	Income Receivable (Schedule D) Constitute accessable		1,840,921	3,900,562
		51,687,341	73,901,035	Interest accrued on Flynd Deposits	143,275	200000000000000000000000000000000000000	303,384
Income and Expenditure Account Balance as per last Balance Sheet	40,610,818		7,735,262	Other asset receivable Others	764	143,275	328,092
Mail Sarbus as par income and Expenditure Account	2,627,159	43,247,977	92,875,556 40,610,818	40,610,818 Cash and Bank Balances (Annexure E) a) in Saving account of the Fixed Deposit account	21,097,005	25	310 12304889 109600000
		000000000000000000000000000000000000000	200000000000000000000000000000000000000			104,596,003	122,104,889
Total		106,580,965	126,333,853 Total	Total		106 580 966	126 223 863
Middle for decreasing respect to and in Colombia in						and designed	acainapines.

Notes to Accounts mentioned in Schedule H The Schedules referred to above form an integral part of thin Salance Sheet

As per our report of even date
For Haribhakti & Co. LlP
Chartered Accountants
ICAI Firm Registration No. 103523W/W100068
PARTER
Snahai Silab

Membership No. 048539 Place: Mumbal Date: 26th September, 2017

Partner

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For Teach To Lead



Nandita Dugar Trustee

Shaheen Mistri Trustee

BPT Act, Registration no: E-25368 dated December 24, 2008 FCRA registration No. 83781358 dated January 11, 2013

Expenditure	2016-17	2015-16	Brooms			3016.13	3015.12
To Establishment Expenses (Schedule Fill)	16,745,781	18,082,286	By Interest	(Schedule G/II)		17.0703	ar croy
To Remunerations to Trustees	2,328,516	2,834,532	On Bank Deposits: Actrued		159,155		
To Amount Written off! (refer to note 2/W) of Schedule H)	120'565		Realised On Savings Bank Account		4,043,946	4,203,141	3,862,799
To Other expenses - depreciation on fixed assets  Schadule C	2,059,641	3,175,082	By Donations in cash or kind PCBA	(Schedule Gill)	240.601.000		017 303 000
To Amount transferred to reserve or specific funds (Schedule A) Enmarkee Funds stansferred to Balance Steet	13,000,000	10,600,712	FCRA Conations in Kind		810,000	241.611.086	6,702,224
To Expenditure under objects of the trust Redgicus Educational (Annexure Filit)	221.588.231	238.432.467	By Grants FC3A Earmarked	(Schedule Gilit)		13,000,000	10,600,712
Medical relief Heliaf of poverty Uther than table object	4 10 2	0.00	By Income from other sources (Schedule G (N))	edule G (N))		911,7	1,0,0,0
To Balance carried over to Balance sheet	2,637,359	32,875,556					
Total	259,355,349	386.000.635 Total	Total			200 300 300	200,000,000
Market to decounts manufacted to Legach to to		- continuos	The state of the s			239,339,343	500,000,055

The Schadures referred to above form an integral part of the Income and Expenditure Account

ICAI Firm Registration No. 103523W/W As per our report of even date For Haribhakti & Co. LLP Chartened Accountants

Membership No. 048539

Date: 26th September, 2017 Place: Mumbai





Shaheen Mistri Trustee



Receipt and Payment Account as on March 31, 2017

BPT Act, Registration no: E-25360 dated December 24, 2008 FCRA registration No. 83781358 dated January 11, 2013

RECEIPTS		ь	PAYMENTS	N
To Opening Balance Cash in hand Cash at bank	12,304,589		By Administration Expenses	15,907,066
Fixed Deposits with HDFC	109,800,000	122,104,889	122,104,889 By Trustees Remuneration	2,328,516
To General Donations		169,503,164	169,503,164 By Expenses incurred on Objects of the Trust	224,454,364
To Donations received in advance		51,377,764	51,377,764 By Capex / Fixed Assets	TV.
To Earmarked Donations		13,000,000	13,000,000 By TDS paid recoverable from CC Avenue	454
To Interest on Deposits and Savings Bank Accounts		4,476,940	4,476,940 By Earmarked Funds Utilised	13,176,352
			By Closing balance Cash in hand Cash at bank Fixed Deposits with HDFC	31,097,005
Total		360,462,757		360,462,757

ICAI Firm Registration No. 103523) For Haribhakti & Co. LLP Chartered Accountants

Sriehal Shah

Membership No. 048539 Partner

Date: 26th September, 2017 Place: Mumbai

Nandita Dugar Trustee

Shaheen Mistri Trustee

For Teach to Lead

TEACH TO LEAD - FCRA

SCHEDULE TO THE BALANCE SHEET AS AT 31ST MARCH 2017

# SCHEDULE A: EARMARKED FUNDS

Amount (₹)

S. No.	Project Name	Name of the donor	Opening Balance	Receipts	Payments	Closing Balance
+	1 Biz Academy Project	Sales Force India Pvt Ltd	21,755	ŧ	Ŷï	21,755
~	2 Sponsor A Fellow Program	Credit Suisse	2,533,694	13,000,000	12,652,601	2,881,093
	3 The Maya Movement a. Maya Musical	Various Donors	1,924,927	6	(14)	1,924,927
	b. Maya Muskal Cine Play	McKinsey & Company	2,100,000	0.7	37	2,100,000
	c. Maya 2.0 Earmarked Funds	Apple Ind's Pvr. Ltd.	5,010,295	110	292,423	4,717,872
A	4 Chennai Schools Flood Relief Earmanked Fund	Various Donors	231,328	19	231,328	SIX
	TOTAL FCRA EARMARKED GRANTS		11,821,999	13,000,000	13,176,352	11,645,647





SCHEDULE TO THE BALANCE SHEET AS AT 31ST MARCH 2017

# SCHEDULE C - FIXED ASSETS

Amount (₹)

	and and		Gross	s block		eeliii G	Depreciation		yorq teN	ock
Block of assets	Depreciation %	Balance as on 01.04.16	Additions during the year	Deletions during the year	Balance as on 31.03.17	Up to 01.04.16	For the year	Up to 31.03.17	Balance as on 31.03.17	Balance as on 31.03.16
Office Equipments	15%	659,025	9	20	659,025	183,537	71,323	254,860	404,165	475,488
Software	%09	2,670,135	· ·	653	2,670,135	801,041	1,121,456	1,922,497	747,638	1,869,094
Furniture & Fixtures	10%	143,950	9	35	143,950	10,498	13,345	23,843	120,107	133,452
Computers	%09	5,386,955	1	2	5,386,955	3,964,427	853,517	4,817,944	569,011	1,422,528
Total		8,860,065			8,860,065	4,959,503	2,059,641	7,019,144	1,840,921	3,900,562



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## SCHEDULES TO THE BALANCE SHEET AS AT 31ST MARCH 2017

SCHEDULE B: LIABILITIES FOR EXPENSES	2016-17 Amount ₹	2015-16 Amount ₹
Duties and Taxes		
Profession Tax - Staff	2	1,600
Profession Tax - Fellows		9,800
TDS on Professional Fees	15,150	-
TOS on Brokerage & Commission		69
TDS on Contract	2	600
PF Payable	* I	2,540,900
	15,150	2,552,969
Net Salary/Stipond Payable to Fellows	120,677	43,252
Not Salary Payable to Staff	33,750	200
	169,577	2,596,221
SCHEDULE B: DONATIONS RECEIVED IN ADVANCE		
FCRA Account	51,517,764	71,304,814
	51,517,764	71,304,814

### TEACH TO LEAD

### SCHEDULE TO THE BALANCE SHEET AS AT 31ST MARCH 2017

SCHEDULE D: ADVANCES & INCOME RECEIVABLE	2016-17 Amount ₹	2015-16 Amount ₹
OTHER ADVANCES		
TDS receivable from CC Avenues	764	310
	764	310
INCOME RECEIVABLE		
Donation Receivable		24,708
Interest Accrued on Fixed Deposits	143,275	303,384
Total Income Outstanding	143,275	328,092

SCHEDULE E: CASH AND BANK BALANCES	2016-17 Amount ₹	2015-16 Amount ₹
BALANCES IN SAVINGS ACCOUNT WITH BANKS		
HDFC Bank Ltd., Mumbai, FCRA Account	31,097,005	12,304,889
BALANCES IN FIXED DEPOSITS WITH BANKS		
HDFC Ltd. Bank, Mumbai, FCRA Account	73,499,000	109,800,000
	104,596,005	122,104,889







# SCHEDULES TO THE INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2017.

SCHEDULE F(i): ESTABLISHMENT COSTS	2016-17	2015-16
Staff Salaries	Amount ₹	Amount ₹
	13,904,171	17,530,533
Staff Welfare	1200000	58,014
Intern Stipend	288,992	107,420
Professional foes	108,704	
Advertisement Expenses	450,000	0.20
Marketing Expenses	104,650	0.00
Office Rent	925,699	
Software Licenses & Charges	810,000	
Computer Repair and Maintenance	42,308	
Electricity Expense	58,741	
Internet for office & staff	22,346	3,987
Office expenses	10,057	8,900
Stationery charges	39,403	10,382
Telephone expenses	22,645	65,237
Travel	24,420	54,251
Car Hire charges / Local Conveyance	6,500	99,094
Airfare	170	12,080
Foreign Travel	-	90,344
Transaction fees	12,694	5,665
Bank charges	23,456	17,627
Housekeeping Expenses	5,000	8.5
Interest on TDS	1	440
Miscellaneous expenses	1997	5,607
Personnel relocation expenses	1000	7,506
Profession tax		1,095
Software development & maintainence	4,140	4,104
	16,863,927	18,082,286
Loss: Earmark funds utilised	(117,146)	GIANT STREET
Total establishment costs	16,746,781	18,082,286

SCHEDULE F(ii): EXPENSES UNDER THE OBJECTS OF THE TRUST	2016-17 Amount ₹	2015-16 Amount ₹
EXPENSES FOR FELLOWSHIP PROGRAM		
Staff Salaries	60,245,897	60,724,687
Fellowship Stipend	147,412,740	163,211,402
Intern Stipends	483,565	56,647
Recruitment & Selection	1,153	218,647
Fellow Welfare & expenses	384,760	/11,722
Training Costs	23,578,403	21,388,496
Student Impact Measurement Expenses	730,915	230,585
Fellow Project Expenses	750,135	/89,0//
Travel Cost	85,994	1,366,083
Communication Expenses	180,638	403,498
TFIx Project Expenses	631,447	Manager .
Other Program Expenses	38,037	327,232
Chennai School Flood Relief Program	231,330	
Maya 2.0 Expenses	292,423	150,339
PROPERTY AND	235,047,437	249,578,415
Less: Earmarked funds utilised	(13,059,206)	(11,145,948)
Total Expenses under objects for the Trust	221,988,231	238,432,467



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# SCHEDULES TO THE INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 33ST MARCH 2017

SCHEDULE G(i): INTEREST	2016-17 Amount ₹	2015-16 Amount ₹
INTEREST		
Interest on FCRA Fixed Deposits with HDFC Bank	4,203,141	3,862,799
FCRA Savings Bank account interest	534,003	613,787
	4,737,144	4,476,586
SCHEDULE G[ii]: DONATIONS		
General Donations	239,595,646	277,099,627
Donation for community projects (Refer Note 2(i) of Schedule H)	1,204,440	2,495,812
Ch. Then controls	240,801,086	279,595,439
Donations in Kind:		A Control of the Inc
Computers	£2	3,358,225
Office Equipment	51	529,914
Furniture & Fixtures	2	143,950
Software Licences / Software	810,000	2,670,135
	810,000	6,702,224
SCHEDULE G[iii); GRANTS		
Sponsor a Fellow	13,000,000	3,108,750
Chennai School Flood Reliel	1 2	231,328
Maya 2.0	50	5,160,634
Maya Cine Play	1 2	2,100,000
	13,000,000	10,600,712
SCHEDULE G(iv): INCOME FROM OTHER SOURCES	20000000	
Sundry Balances written off/(back) (refer to note 2 (iii) of Schedule H)	7,119	4,625,674





### Teach To Lead - FCRA

Schedule forming part of the Financial Statements for the year ended 31st March, 2017

SCHEDULE - H

SIGNIFICANT ACCOUNTING POLICIES AND NOTES FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2017

### 1. SIGNIFICANT ACCOUNTING POLICIES

### (i) Basis of preparation of Financial Statements

The financial statements comprising the Balance Sheet and the Income and Expenditure account are prepared under the historical cost convention, on the accrual basis of accounting. In the absence of any authoritatively established accounting principles for the specialized aspects related to charitable trusts which do not carry out any commercial activity, these statements have been prepared in accordance with the significant accounting policies as described below.

### (ii) Use of estimates

The preparation of the financial statements in conformity with the generally accepted accounting principles requires that the Trustees of the Trust (Trustees') make estimates and assumptions that affect the reported amounts of income and expenditure for the year and reported assets and liabilities. Any revision to accounting estimates is recognized prospectively in current and future periods. All amounts are stated in Indian Rupees, except as otherwise stated.

### (iii) Fixed Assets and Depreciation

Fixed assets are stated at cost of acquisition, including any attributable cost for bringing the asset to its working condition for its' intended use, less accumulated depreciation.

Donated assets are valued at prevailing market values on the date of such donation.

Depreciation is charged on Fixed Assets' Written Down Value Basis at the rates specified in the Income Tax Act, 1961. No depreciation is charged on assets disposed off during the year. Assets costing less than ₹5,000/- have been fully depreciated during the year.

### (v) Donations and Grants

Donation received in cash or in kind is recognized as income when the donation is received, except where the terms and conditions require the donations to be utilized over a certain period. Such donations are recognized rateably over the period of usage and recorded as Donation received in advance under the head Current liabilities.

### Teach To Lead - FCRA

Schedule forming part of the Financial Statements for the year ended 31st March, 2017 (Contd.)

Donations made with a specific direction that they shall form part of the corpus of the Trust are classified as corpus donations, and are directly reflected as trust fund receipts in the balance sheet.

Grants are recognized as income when received.

Interest on deployment of funds is recognized using the time-proportion method, based on underlying interest rates.

### (vi)Income Tax:

The Trust is registered under Section 12A of the Income tax Act, 1961 ('the Act'). Under the provisions of the Act, the income of the Trust is exempted from tax, subject to the compliance of specific terms and conditions specified in the said Act.

### (vii) Provisions and contingencies:

The provision is recognized when, as a result of obligating events, there is a present obligation that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation. The disclosure of contingent liability is made when, as a result of obligating events, there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. No provision or disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation where the likelihood of an outflow of resources is remote.

### (viii) Foreign Currency Transactions

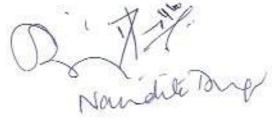
Transactions in foreign currencies are accounted at the exchange rate prevailing on the date of the transaction. Gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies are recognized in the Income and Expenditure Account.

### 2. NOTES FORMING PART OF THE ACCOUNTS

(i) Donation for community project comprises of funds raised by Fellows towards their classroom / community projects. The same has been spent towards expenses like classroom supplies, books for library, painting of classroom etc. During the year, Teach to Lead has received donation of ₹12,04,440 towards the classroom/community projects, out of which ₹7,50,135 has been spent for the above mentioned purpose.







### Teach To Lead - FCRA

Schedule forming part of the Financial Statements for the year ended 31st March, 2017 (Contd.)

- (ii) During the year there is an Amendment in the FCRA Act, 2010 which has changed the definition of foreign source under FCRA Act, 2010. Trust has classified its donation received during the year as FCRA donation based on the confirmation received from the respective donors.
- (iii)(a) Excess provision of ₹7,119 towards Profession Tax of Chennai City from 1 April 2016 to 30 September, 2016 has been written-back in the FCRA books.
- (iv)(a) Tax Deducted at Source (TDS) receivable amounting to ₹5,61,296 has been written off in FCRA books since the refund for said TDS is going to be received in Local books. An equivalent asset of ₹5,61,296 has been created in the Local Books of Account.
  - (b) Advance given to staff (net) amounting to ₹33,725 has been written off in FCRA books since the refund for said Advance is going to be received in Local books. An equivalent asset of ₹33,725 has been created in the Local Books of Account
- (v) Figures of the previous period have been regrouped/ reclassified wherever considered necessary.

Signatures to Schedules A to H forming part of the Financial Statements

For Haribhakti & Co. LLP

Chartered Accountants

ICAI Firm Registration No. 103523W/W100048

MUMBAI

For Teach To Lead

Snehal Shah

Partner

Shaheen Mistri

Trustee

Nandita Dugar

Trustee

Dimple Gujral

CFO

Place: Mumbai

Date: 26<sup>th</sup> September 2017

Membership No. 048539