

A LETTER FROM SHAHEEN

This is the start of our fifth year.

23,000 students.

700 Fellows.

200 schools across Mumbai, Pune, Delhi, Hyderabad, Chennai. Together, we work towards, and envision, a different future.

This year, our Delhi students entered secondary school.

Mumbai, Hyderabad and Pune hosted inspirED conferences where our students showcased a model United Nations and parliamentary debates.

Chennai built on its co-teaching model, where Corporation of Chennai teachers and Teach For India Fellows share the same class.

Pune started its first English medium secondary school led by Alumnus Saurabh Taneja.

This is the start of our fifth year.

400 Alumni work across India.

As Teachers, School Leaders, Corporate Social Responsibility leaders, Curriculum Developers. Archana and Nirali start work on Firki.co, a teacher-training platform for all teachers. Ashish Shrivastava launches a Fellowship program in tribal Dantewada. Charag Krishnan joins McKinsey as a consultant in the US.

Staff Alumni enter education.

Chaitali is the COO of Angan, working in remand homes across the country.

Kavita supports nascent entrepreneurs at Villgro, an early-stage incubation program.

Vikram gets his B.Ed and becomes a school leader in a low-income school in Bangalore.

Leaders are dotting the puzzle of educational inequity.

This is the start of our fifth year.

It is time to focus.

We ask ourselves, "What will it take to deepen our impact?"

Together, we choose three focus areas to concentrate our efforts: Fellow Development, Staffing and a Culture of Collaboration.

A new Leadership Development Journey is created for our Fellows and Staff.

Learning circles are our new way of supporting, inspiring and holding each other accountable.

An online Alumni portal, Connect, advances Collective Action.

This is the start of our fifth year.

It is the time to dream.

We dream of starting Teach For India in Ahmedabad.

Photograph a social media campaign that spreads the message of Truth and Hope.

Conceptualize a crowd-sourcing platform that will enable donors to support individual Fellows.

Launch the 100 Artists Program to infuse our classrooms with art and creativity.

And start an 18-month journey with our Maya children to a magical, musical demonstration of our student vision.

The year ahead will be a celebration Of steps taken, Progress seen, Seeds planted, And dreams dreamt.

With love, Shaheen





GOAL 1

RECRUIT, SELECT AND DEVELOP FELLOWS

THE TEACH FOR INDIA FELLOWSHIP JOURNEY

RECRUITMENT AND SELECTION

Getting involved before the Fellowship through volunteering in classrooms and raising awareness about Teach For India through various activities. SUMMER INSTITUTE

A five week residential training institute that initiates and trains Fellows to build knowledge around the education crisis, and inculcates skills to be excellent teachers and leaders in their classrooms and beyond.

FIRST YEAR OF TEACHING

Fellows move to their cities and begin their first year of teaching full time in a municipal or low income school. Their impact is measured, and they are given continuous support and training through the year.

SUMMER INTERNSHIPS

Internships of Fellows experience out e the provide an classroom an tunity to excellent opp reer interests. explore their sional develop profes contacts an apply the skills they have learned in the classroom.

SECOND YEAR OF TEACHING

In addition to teaching, this is the year Fellows take on the "Be the Change Project", where they identify an inhibitor to student success in their community, conducting field studies and social experiments to design a solution to the problem.

ALUMNI IMPACT

After completing the Fellowship, Alumni work from within and outside the educational system to effect long term changes necessary to realize the vision of an excellent education for all children.



THE LEADERSHIP DEVELOPMENT JOURNEY

The Leadership Development Journey is the path that Fellows embark upon to foster the leadership of their students, and themselves. Bringing together multiple frameworks and tools, the Leadership Development Journey simplifies and articulates the link between teaching and leadership, and clearly lays out the path to becoming a successful Alumni. The Leadership Development Journey begins at Induction when a Fellow joins Teach For India, and continues through the 2 years and into their role as Alumni.

The 4 parts of the leadership journey, shown in the diagram, link together in a cyclical process of reflection and continuous learning, framing how Fellows understand and reflect on their experiences and growth through the Fellowship.

OPPORTUNITIES

What opportunities can I leverage to build these competencies? STUDENT VISION

What evidence do I have o evaluate my classroom at this level?

COMMITMENTS SCALE

How have my actions and mindsets impacted my classroom outcomes?

LEADERSHIP COMPETENCIES

Which competencies do need to work on to grow an have a greater impact on my student outcomes?



GOAL 2

PLACE EVERY CHILD ON A DIFFERENT LIFE PATH

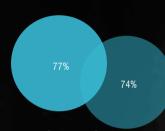
LONGITUDINAL STUDY

In 2012-13, Teach For India initiated a longitudinal study in collaboration with Columbia University and Educational Initiatives committing to track and measure how its students are growing over an extended period of time (July 2012 to March 2016).

Teach For India analysed impact using a quasiexperimental 'Difference in Differences' study design, which compares gain in test scores of students in Teach For India classrooms with that of students in comparable non-Teach For India classrooms. [Gain: Difference in scores between the 2 tests (July 2013 vs February 2014)]. The results from the study are positive and establish that the gain of Teach For India classrooms is statistically significantly higher than the gain of non-Teach For India classrooms.



TEACH FOR ALL STUDENT SURVEY RESULT

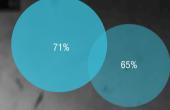


CHALLENGE

Teacher holds rigorous expectations for learning and effort.

- Teach For India
- Teach For All network average





CARE

Teacher fosters a relationship of encouragement and support with students.

- Teach For India
- Teach For All network average

Teacher ensures students have fully internalized learning.

- Teach For India
- Teach For All network average

MAYA, THE MUSICAL

ERFORMING

ARTS TEAM

FORMING

Maya, The Musical, is a partnership between Teach For India students and artists on Broadway. Maya, The Musical is an original script with Broadway composed music, and tells the story of Princess Maya's journey. Tasked to bring light back into her Kingdom, Maya and her friends use the values of courage, compassion and wisdom to lift three great curses that have been cast on the world.

Maya, however, is much more than the promise of a spectacular show, opening in October 2014. It is a demonstration of what's possible for low-income children with no previous exposure to the arts. It is a symbol of the kind of education all children deserve – one that integrates academics, values and mindsets, and exposure and access.

The Maya journey took 90 children on a life-changing path of self-discovery where they, like Maya, embark on a journey of discovering their values and their brightest light. Over the course of the year, our students have undertaken a Design For Change project on 100 acts of kindness, been exposed to studio recordings for their music, participated in Teach For India events, assisted with the training of the Fellow Cohort of 2013, and have shown higher academic growth than their peers in class.

MODEL UNITED NATIONS

Students from Teach For India schools in and around Mumbai and Pune came together in March 2014 to take on the world stage and discuss issues of global importance over series of heated discussions. The Teach For India - Model United Nations showcased student impact through the motivation, determination, hard work and excellence of the students' position papers.

480 students across 20 classrooms across Mumbai and Pune participated in the Teach For India-Model United Nations this year, showcasing student impact through the motivation, determination.

This year Teach For India Model United Nations focused on issues which plague the world. In keeping with this year's motto, "Today's Young Thinkers, Tomorrow's Responsible Leaders", our young students paved a new pathway, leading us to a better and more prosperous future.



THE INSPIRE PASSION PROJECT

Fellows Nalika Braganza and Antara Ashra's students staged Mahesh Dattani's play, Final Solutions, as part of a project they called the Inspire Passion Project.

The vision for their class of 4th graders was to give all their children a shot at being extraordinary and a chance to explore their passions and follow their dreams, unhindered by economic or social barriers.

The Inspire Passion Project was a significant step in that direction. It paired a a theatre student from Sophia College, Mumbai, with a child from Abhyudaya Nagar Municipal School, where Nalika and Antara taught. In a unique take on the Big Brother/Sister programme, The Inspire Passion Project gave our children a chance to discover the creativity within them through theatre and dance through the study of the social problem of religious discrimination.





GOAL 3

INSPIRE, NETWORK AND CATALYZE ALUMNI

ALUMNI IMPACT

Teach For India's belief is that it is important for a significant percentage of our Alumni to stay in education, but equally important for Alumni to go into diverse sectors, working towards educational equity from wherever they are.

ALUMNI NUMBERS BY SECTOR & PATHWAY



% CURRENTLY IN EDUCATION/ DEVELOPMENT (INCLUDING GRADUATE SCHOOL)

- 2009
- **2**010
- **2011**



- % CURRENTLY IN TEACHER TRAINING
- % CURRENTLY IN GRADUATE SCHOOL
- % CURRENTLY TEACHING/ IN SCHOOL LEADERSHIP



ALUMNI IMPACT

STORIES OF COLLECTIVE ACTION

3.2.1 Education Foundation

10 Alumni from 4 different cohorts currently work at 3.2.1 in Mumbai as teachers and school leaders, setting up a high-quality charter school that serves as a benchmark of excellence for educating children from low-income backgrounds.

Thermax Social Initiatives Foundation

5 Alumni work with TSIF on the Leadership Institute For Teachers (LIFT), an innovative in-service training programme whose mission is to work towards ending educational inequity by providing excellent teachers to the students who need them most and by advancing practices that ensure effective teaching in every classroom.

STIR Education Foundation

6 Alumni currently work with STIR Education Foundation in Delhi in the area of in-service teacher training and support, building a network of teachers in government and low-cost private schools who implement innovative approaches to raise student learning in the classroom.

InOpen Technologies

4 Alumni currently work at InOpen Technologies, an IIT-Mumbai based educational technology startup that focuses on building high-quality educational content through innovative digital platforms.





GOAL 4

GENERATE NATIONAL FOCUS AROUND THE EDUCATIONAL CRISIS IN INDIA

NATIONAL FOCUS AROUND THE EDUCATIONAL CRISIS

INSPIRED 2013

inspirED is an an annual, world-class education conference, organized by Teach For India, inspirED aims to generate national urgency around the issue of education by showcasing inspirational leaders who have begun to strive towards the vision of excellence in Indian education. The conference brings together educators and leaders to engage in a dialogue on the challenges of educational equity and its solutions. Our mission is to create an avenue for these conversations to spark the creation of a cadre of people who will pave the way for equity in education.

In 2013, inspirED took place across 3 cities - Mumbai, Hyderabad and Pune.

inspirED had a broad range of speakers who shared their expertise and insights from classrooms, schools and the wider education system.

Some of our speakers included: Jay Altman, Co-Founder & CEO, FirstLine Schools

Shanta Sinha, Ex-Chair, National Commission for Protection of Child Rights (NCPCR)

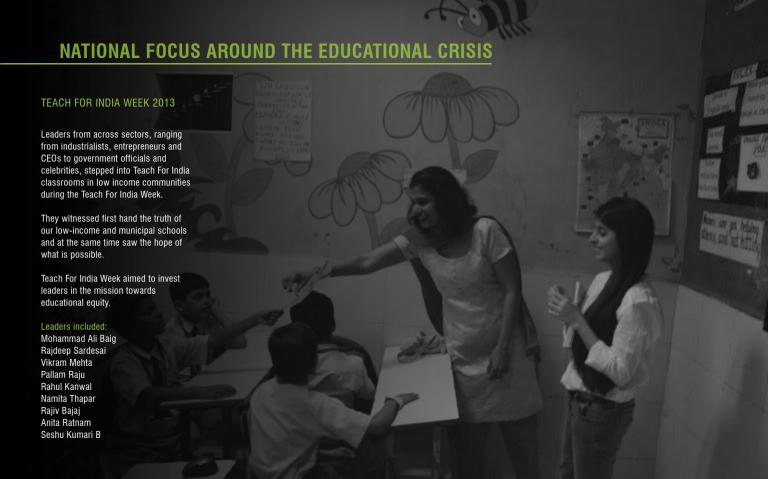
Azad Oomen, Manager, Central Square Foundation's Investment portfolios Margaret Solomon, Professor, La

Sierra University's School of Education in California

Sonam Wangchuk, Students'

Educational and Cultural Movement of Ladakh





MEDIA COVERAGE

This year, Teach For India was grateful to have been featured in over 100 media articles, building a greater nation-wide awareness of educational equity in our country. Stories of Fellow, Alumni and student impact were written about, demonstrating the ability we have as a nation to put all of our children on a life path of choice, towards their greatest potential. Using mainstream and social media, Teach For India inspires action for children, with an underlying belief that everyone across India has a role to play.







Meet Discusses Hyderabad as Model of Excellence in Education



SpirED attempts to make education accessible

For Wards

And Condition

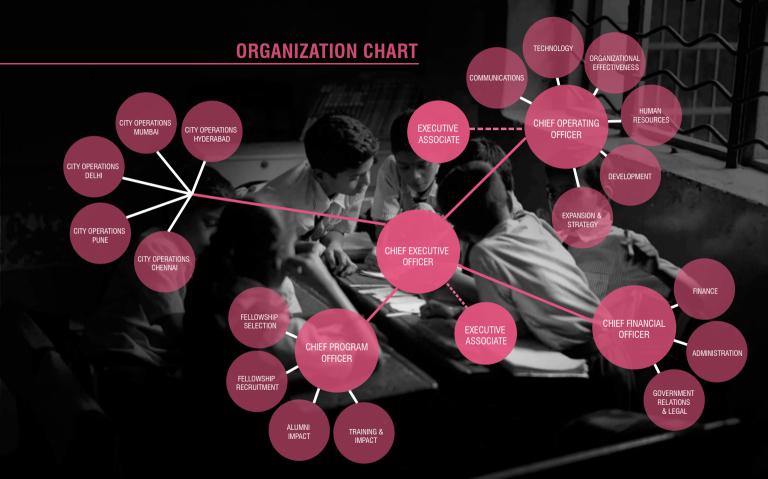
And Condi

BRAND AWARENESS SOCIAL MEDIA AND WEBSITE DATA 3,82,427 likes on March 31st, 2014 **4,24,942** unique visitors between April 2013 - March 2014 Facebook **62,367 followers** as on March 31st, 2014 Website Twitter



GOAL 5

BUILD TEACH FOR INDIA INTO A GREAT, ENDURING INSTITUTION







TECHNOLOGY

Salesforce

After launching Salesforce.com last year for organization wide data management, the team automated and included many more processes on Salesforce.com for real time reporting. This includes leave management for HR, donation receipt autogeneration for Development and Fellow registration at Institute.

inspirED

Building on the inspirED registration application built last year, the portal serviced three inspirED conferences that led to high efficiency for administrative tasks.

Alumni and Career Portal

The Alumni and Career Portals were launched by leveraging next generation technologies, open source tools and platforms like node.js, backbone.js, coffee-script and Heroku. The team also synced data from the Alumni portal with Salesforce.com to track Alumni engagement through the data management platform.



BOARD OF TRUSTEES

ARNAVAZ AGA

Position in the Board - Chairperson
Date elected to the Board - December 2008
Board of Director of the Akanksha Foundation and the
Thermax Social Initiatives Foundation

SHAHEEN MISTRI

Position in the Board - CEO
Date elected to the Board - December 2008
CEO Teach For India. Founder, Akanksha Foundation

ASHISH DHAWAN

Date elected to the board - 4th August, 2011 Co-founder of ChrysCapital

MEHER PUDUMJEE

Date elected to the board - 8th September, 2010 Chairperson of Thermax Limited



BOARD OF TRUSTEES

DEEPAK SATWALEKAR Date elected to the board - 28th March, 2009 Ex-Managing Director and CEO of HDFC Standard Life Insurance Co. Ltd.

NISABA GODREJ

Date elected to the board - 22nd June, 2010 President, Human Capital & Innovation for Godrej Industries and associate companies

NITA AMBANI

Date elected to the board - 10th June, 2011 Chairperson of Reliance Foundation, Chairperson of Dhirubhai Ambani International School and Chairperson of IMG - Reliance Joint Venture

NEEL SHAHANI

Date elected to the board - December 2008 Director, Global Distribution, Barclays Securities



BOARD OF TRUSTEES

NANDITA DUGAR

Date elected to the board - December 2008 Ex-consultant, Boston Consulting Group

S. RAMADORAI

Date elected to the Board - 15th February, 2012 Advisor to the Prime Minister of India in the National Council on Skill Development

ZIA MODY

Date elected to the Board - 22nd June, 2010 Indian Legal Consultant.
Senior Partner at AZB and Partners



SCHEDULE VIII

(Vide Rule 17(1))

Bombay Public Trusts Act, 1950 The Public Trust:- Teach To Lead Balance Sheet as on March 31, 2014

BALANCE SHEET

Registration no: E-25360 dated December 24, 2008 FCRA registration No. 83781358 dated January 11, 2013

FUNDS & LIABILITIES			PROPERTY & ASSETS		
Trust Funds or Corpus			Immovable Properties (At cost)		
Balance as per last Balance Sheet	500	500	Additions during the year		
Additions during the year			Less: Sales during the year		
Additions during the year			Depreciation upto date		
Other earmarked funds (Annexure A)			Investments		
(created under provisions of the trust deed or scheme)			Fixed Assets (Annexure C)	7 700 001	
Local	4,532,553		Balance as per last Balance Sheet	7,733,231	
FCRA	1,984,298	6,516,851	Additions during the year	1,731,239	
			Less: Deduction during the year	9,464,470	
Loans (Secured or Unsecured)			Less: Depreciation upto date		
From Trustees			Loans (Secured or Unsecured) : Good	6,376,226	3,088,244
From Others			Loans Scholarships	, ,	
			Other Loans		
Liabilities (Annexure B)					
For Expenses		11.727.437	Advances (Annexure D)		
TOT EXPONDED		11,727,407	To Trustees		
Income and Expenditure Account			To Fellows for projects	207.855	
	00 400 074			207,000	
Balance as per last Balance Sheet	86,403,974		To Contractors		
Less : Balance transferred to Earmarked funds	3,240,708		To Lawyers		
Add: Surplus (as per Income and Expenditure Account)	84,515,006	167,678,272	To Others	1,729,920	1,937,775
			Income outstanding (Annexure D)		
			Interest	2,370,994	
			Income receivable	1,160,181	3,531,175
			Other asset receivable (Annexure D)		
			Deposits	256.000	
			TDS Receivable	1,099,605	
			Others	88,466	1,444,071
				,	
			Cash and Bank Balances (Annexure E)		
			a) In Saving account	35.911.258	
			In Fixed Deposit account	140.000.000	
				140,000,000	
			b) With the Trustee		
			c) With the Manager		
			d) Other (Cash in hand)	10,537	175,921,795
			Closing stock		
Total		185.923.060	Total		185.923.060
Total		100,020,000	rotar		,,,

Notes to Accounts (Annexure- H)
The Annexures referred to above form an integral part of the Balance Sheet
For Haribhakti & Co. LLP
Firm Registration No. 103523W, Chartered Accountants

For Teach to Lead

SCHEDULE IX (Vide Rule 17(1))

Bombay Public Trusts Act, 1950 The Public Trust:- Teach To Lead Income & Expenditure for the year ended March 31, 2014

INCOME AND EXPENDITURE

Registration no: E-25360 dated December 24, 2008 FCRA registration No. 83781358 dated January 11, 2013

EXPENDITURE	•	,	INCOME		,	,
To Expenditure in respect of properties			By Rent			
Taxes and cesses						
Repairs and maintenance						
Salaries			By Interest	(Annexure G)		3,016,755
Depreciation (by way of provision of adjustments)			b) morest			0,010,700
Depreciation (by way or provision or adjustments)						
To Establishment Expenses (Annexure F)		33,684,180	By Dividend			
To Establishintent Expenses (Annickare I)		33,004,100	by bividend			
To Legal Expenses			By Donations in cash or kind	(Annexure G)		
10 Ecgai Expenses			Local	(Allifoxule u)	276,403,915	
To Remunerations to Trustees		3,989,667	FCRA		66,174,712	
to hemunerations to trustees		3,909,007	FCRA Earmarked			351.602.867
To Describe a sold to Auditors		50.400	FUNA EAITHAIREU		9,024,240	331,002,007
To Remuneration paid to Auditors		56,180	B. Carata	(4		
T 0 13 5 14 48 11 8 15 41 11 5 5 8			By Grants	(Annexure G)		
To Contribution and fees (Paid to Public Administration Fund)						
			General			
To Amount written off:						
Bad debts			Earmarked		13,375,000	13,375,000
Irrecoverable						
Other items			By income from other sources	(Annexure G)		
			Incentive received		16,602	
To Miscellaneous Expenses			Miscellaneous Income		104,911	
			Reimbursement from schools		8,268,485	8,389,998
To Other expenses - depreciation on fixed assets		2,161,502				
(Annexure C)			By Transfer from Earmarked Funds			1,620,150
To Amount transferred to reserve or specific funds						
Earmarked Funds transferred to Balance Sheet		22,399,240				
To Expenditure under objects of the trust						
Religious						
Educational (Annexure F)		231.198.995				
Medical relief						
Relief of poverty						
Other charitable object						
To Balance carried over to Balance sheet		84,515,006				
To Dalance carried over to Dalance Sheet		01,010,000				
Total		378,004,770	Total			378,004,770
iotai		370,004,770	IUtal			370,004,770

Notes to Accounts (Annexure- H)

For Teach to Lead

The Annexures referred to above form an integral part of the Income & Expenditure Account

As per our report of even date; For Haribhakti & Co. LLP, Firm Registration No. 103523W, Chartered Accountants

NOTES TO ACCOUNTS

Teach To Lead

Annexure forming part of the Accounts for the year ended 31.3.2014

Annexure H
Significant accounting policies and Notes to accounts:

1. Significant accounting policies

(i) Basis of preparation of financial statements
The balance sheet and income and expenditure
account are prepared under the historical cost
convention and on the accrual basis of
accounting. In the absence of any authoritatively
established accounting principles for the
specialised aspects related to charitable trusts
which do not carry out any commercial activity,
these statements have been prepared in
accordance with the significant accounting
policies as described below.

(ii) Use of estimates

The preparation of the financial statements in conformity with the significant accounting policies requires that the Trustees of the Trust ('Trustees') make estimates and assumptions that affect the reported amounts of income and expenditure for the year and reported balances of assets and liabilities. Actual results could differ from those estimates. Any revision to accounting estimates is recognised

prospectively in current and future periods.
All amounts are stated in Indian rupees, except as otherwise stated.

(iii) Fixed assets

Fixed assets are stated at cost of acquisition, including any attributable cost for bringing the asset to its working condition for its intended use, less accumulated depreciation.

Donated assets are valued at prevailing market values on the date of such donation. Depreciation is charged on Fixed Assets on Written Down Value basis at the rates specified by the The Income Tax Act, 1961. Fixed assets whose cost is 5000 or less, are fully depreciated.

(iv) Donations and Grants

Donation received in cash or in kind is recognised as income when the donation is received, except where the terms and conditions require the donations to be utilised over a certain period. Such donations are recognised rateably over the period of usage.

Donations made with a specific direction that they shall form part of the corpus of the Trust are classified as corpus donations, and are directly reflected as trust fund receipts in the balance sheet.

Grants are recognised as income when received.

Interest on deployment of funds is recognised using the time-proportion method, based on underlying interest rates.

(v) Income tax

The Trust is registered under Section 12A of the Income tax Act, 1961 ('the Act'). Under the provisions of the Act, the income of the Trust is exempted from tax, subject to the compliance of specific terms and conditions specified in the Act.

(vi) Provision and contingencies

The provision is recognised when, as a result of obligating events, there is a present obligation that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation. The disclosure of contingent liability is made when, as a result of obligating events, there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. No provision or disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation where the likelihood of an outflow of resources is remote.

vii) Employee Benefits

a.The trust contributes on a defined contribution basis to employees' providend fund, which is

NOTES TO ACCOUNTS

administered by Government authorities. The Trust has no further obligation beyond making its contribution which is expensed in the year to which it pertains.

b. Gratuity and Leave Encashment liability is defined benefit obligation. Gratuity liability is provided based on actuarial valuation carried on by an independent actuary as at the year end using project unit credit method. Actuarial gains / losses are charged to the income and the expenditure account. Leave encashment liability is provided based on management estimate and charged to income and expenditure account.

2. Notes to Accounts

i. Donation for community project comprises of funds raised by Fellows towards their classroom /community projects. The same has been incurred towards expenses like classroom supplies, books for library, painting of classroom etc. During the year, Teach to Lead has received donation of '146,08,448 towards the classroom/ community projects and had an opening balance of '10,15,365. Out of the above '95,33,401 has been spent for the above mentioned purpose and '207,857 has been advanced towards the same as on 31st March 2014.

ii. As per the Bombay High Court Order passed on 25th September, 2009, the Charity Commissioner's office has been restrained from collecting administrative funds from charitable trusts across Maharashtra. Teach to Lead has, therefore, neither paid nor provided for contribution to the Charity Commissioner.

iii. Employee benefits:

The Trust has classified various employee benefits as under:

(A) Defined Contribution Plans
Provident Fund:
The Trust has recognized the following
amounts in the Income and
Expenditure Account for the year:

Contribution to Provident Fund `18148385

(B) Defined Benefit Plans Gratuity

Attrition Rate Salary Escalation Rate

Valuations in respect of Gratuity Liability have been carried out by independent actuary, as at the Balance Sheet date. Major assumptions for the purpose of Actuarial valuation are as under:

Gratuity (Unfunded)
Discount Rate (Per annum) 8.84%

a. The liability for Gratuity and as at the year end is `771,022 which is provided for and disclosed under liabilities for expenses.

b. The liability for leave encashment as at year end is ` 1,616,605 which is provided for and disclosed under liabilities for expenses.

iv. During the year a courier containing three salary cheques issued to our Delhi staff was stolen and the cheque intruments were fabricated for the drawee name and were presented to our bank for payment. Total amount involved was Rs. 88.466. Our bank honoured them based on CTS clearing. On realisation of the fraud, a FIR has been lodged by us, as well as by our bankers and the courier company with the South Delhi/ Okhala Police station. Inquiry is on and the matter is yet to be resolved. We believe that the amount is recoverable and accordingly the same is being shown under "Other Assets Receivable".

v. The attached Balance Sheet and Income & Expenditure Account including Notes to Accounts represents state of affairs of the trust including FCRA accounts as on March 31, 2014.

